Welcome to the Executive Force Preservation Board

Admin

- Restrooms
- Exits
- Phones
- Please silence your Blackberries and cell phones
- Computers
- Schedule
- Lunch
- Raise your hand to be recognized from the front row
- Executive Session

23rd ESB/EFPB Agenda

Day 1: 24 May (0800-1700)

Executive Force Preservation Board

- 0700 – Beverage Service Begins
- 0800 – Welcome & Admin
- ACMC Opening Remarks
- [SD] Safety Division Update
  - Statistics
  - Safety Initiatives & Costs
  - Safety vs. Legal Discussion
  - TSS Update
  - License Monitoring Program Pilot Update
- Transition/MARSOC Scenario
- [SD] Suicide Cluster Analysis
- [MR] Behavioral Health Programs
  - Program Statistics
  - Suicide Program –
  - Operational Stress Control & Readiness (OSCAR) Program
  - Leaders & Confidentiality Limits
- [MR] Force Preservation Tools Proposal –Installation Force Preservation Board
  - Personal Readiness Board
    - Executive and local providers with users
    - “Connect the Dots”
    - Human Factors
    - Surveillance
- 1130 – Lunch – Dining Court
- 1300 – Introduction
- [MR] Force Preservation Tools Proposal –Installation Force Preservation Board (Cont’d)
  - Proposed Function/Mission
  - Implementation
  - Evaluation
- [HS] Medical Issues & Force Preservation
  - Medical Issues Overview
    - Combat Stress
    - Traumatic Brain Injuries (TBI)
    - Posttraumatic Stress Disorder (PTSD)
  - Multi-Discipline Approach
    - Red Flags & “Connecting the Dots”
    - Current State of Data Availability
    - Avenues & Barriers to Communication
      - HIPAA Issues & Myths
    - Going Outside the Gate
    - Promoting Resiliency
    - Reintegration Issues
  - Overmedication/Med Abuse Issues
    - Flags?
    - Visibility (Leaders, Providers, Etc.)
    - Lack of Oversight
- Member Topics & Discussion
- ~1700 – Optional No-Host Social (Business Casual or MCCUU)

23rd ESB/EFPB Agenda

Day 2: 25 May (0800-1200)

Executive Force Preservation Board

- 0700 – Beverage Service Begins
- 0800 – Introduction
- Member Topics & Discussion (Continued)
- 1000-1200 – Executive Session
- 1200 – Lunch – Dining Court
- Member Departure
- 1330-1600 – Safety Managers Meeting

- Member Topics (24 & 25 May)
  - I MEF – Resiliency Efforts
  - II MEF – Developing Initiatives & Best Practices
  - II MEF – Heroes & Healthy Families Program
  - III MEF – Engaged Leadership Equals Force Preservation
  - MCBJ – Our Greatest Assets
  - MARSOC – Cohesion and the Impact on Safety
  - MARFORPAC – Religious Ministry Working Group
  - MCCDC
  - MCRC Force Preservation Issues
  - MCBH – Night Riding Training & Utility Terrain Vehicles
  - MARFORCOM – Behavior-Based Safety

Transition from ESB to Executive Force Preservation Board

General Amos

Safety Division Update

Col Paul Fortunato
Director, Safety Division

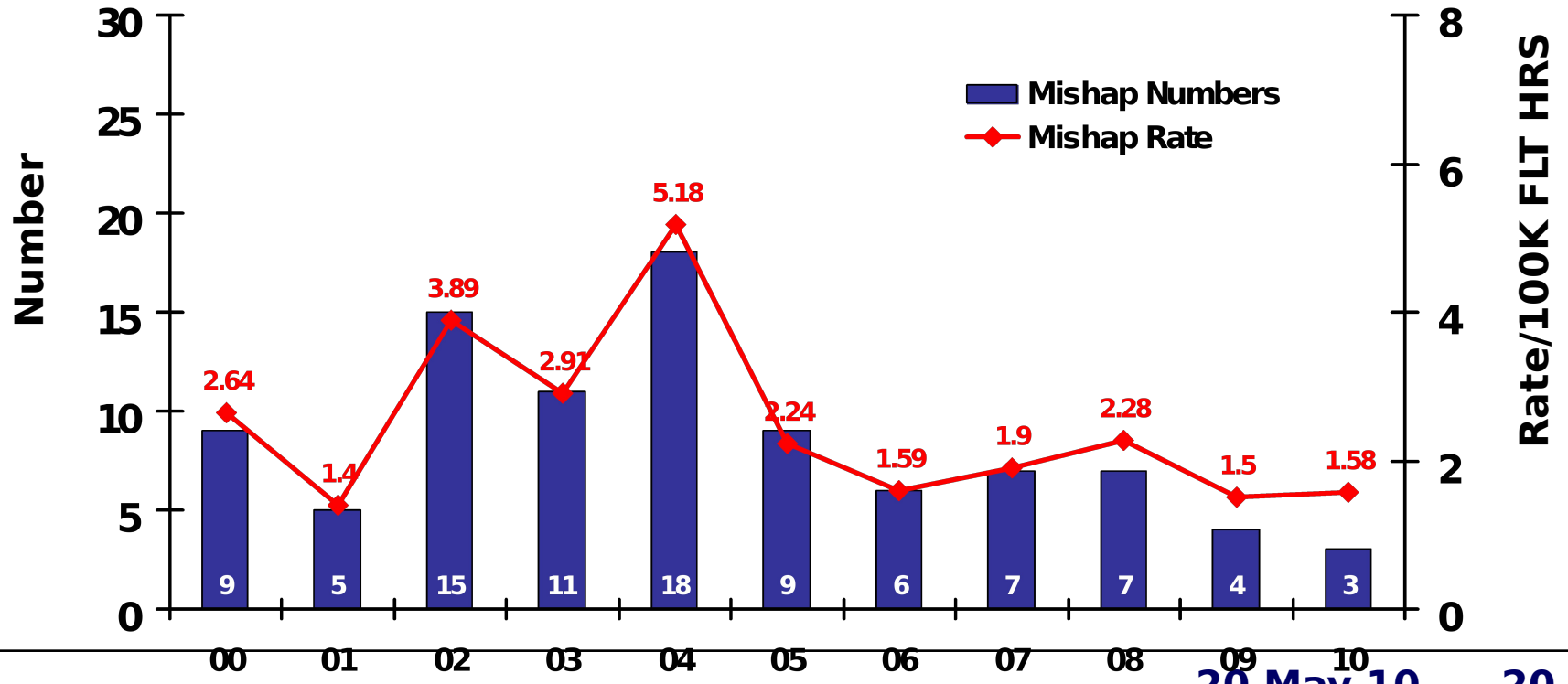
Topics

Executive Force Preservation Board

- Mishap Statistics
- Motorcycle Update
- Safety Initiatives Costs
- Driver’s License Record Monitoring Program
- Tactical Safety Specialist Update
- Safety vs. Legal Investigations
- Suicide Cluster Analysis

Class-A Flight Mishaps

Executive Force Preservation Board



20 May 10 **20**

May 09

CLASS A FM/FM RATE FY COMPARISON: **3 / 1.58**

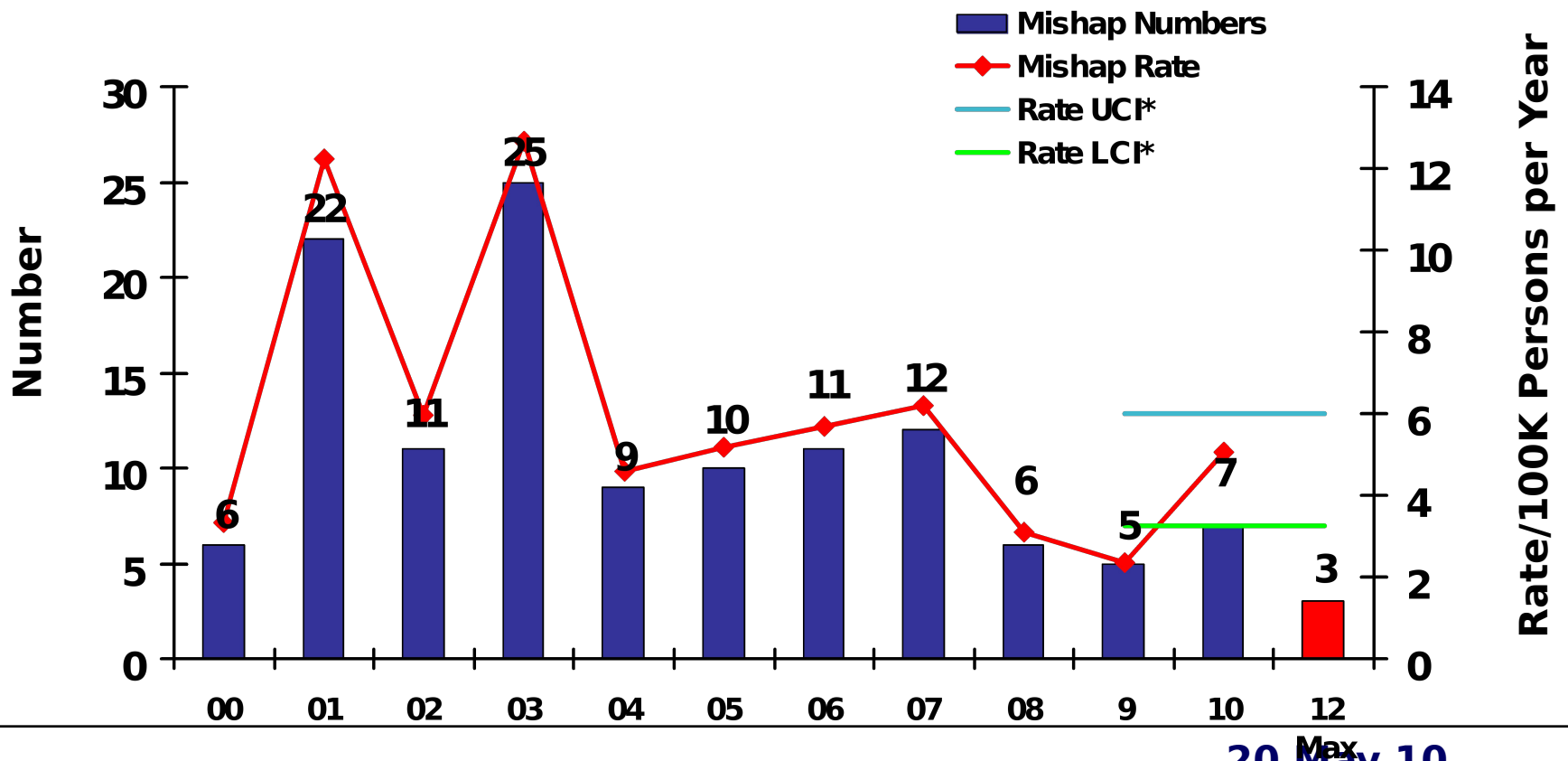
4 / 2.40

FY09 MISHAPS/MISHAP RATE: **4 / 1.50**

10-YEAR AVERAGE (FY00-09) MISHAPS/MISHAP RATE: **9.1 / 2.58**

Class-A Ground On-Duty Mishaps

Executive Force Preservation Board



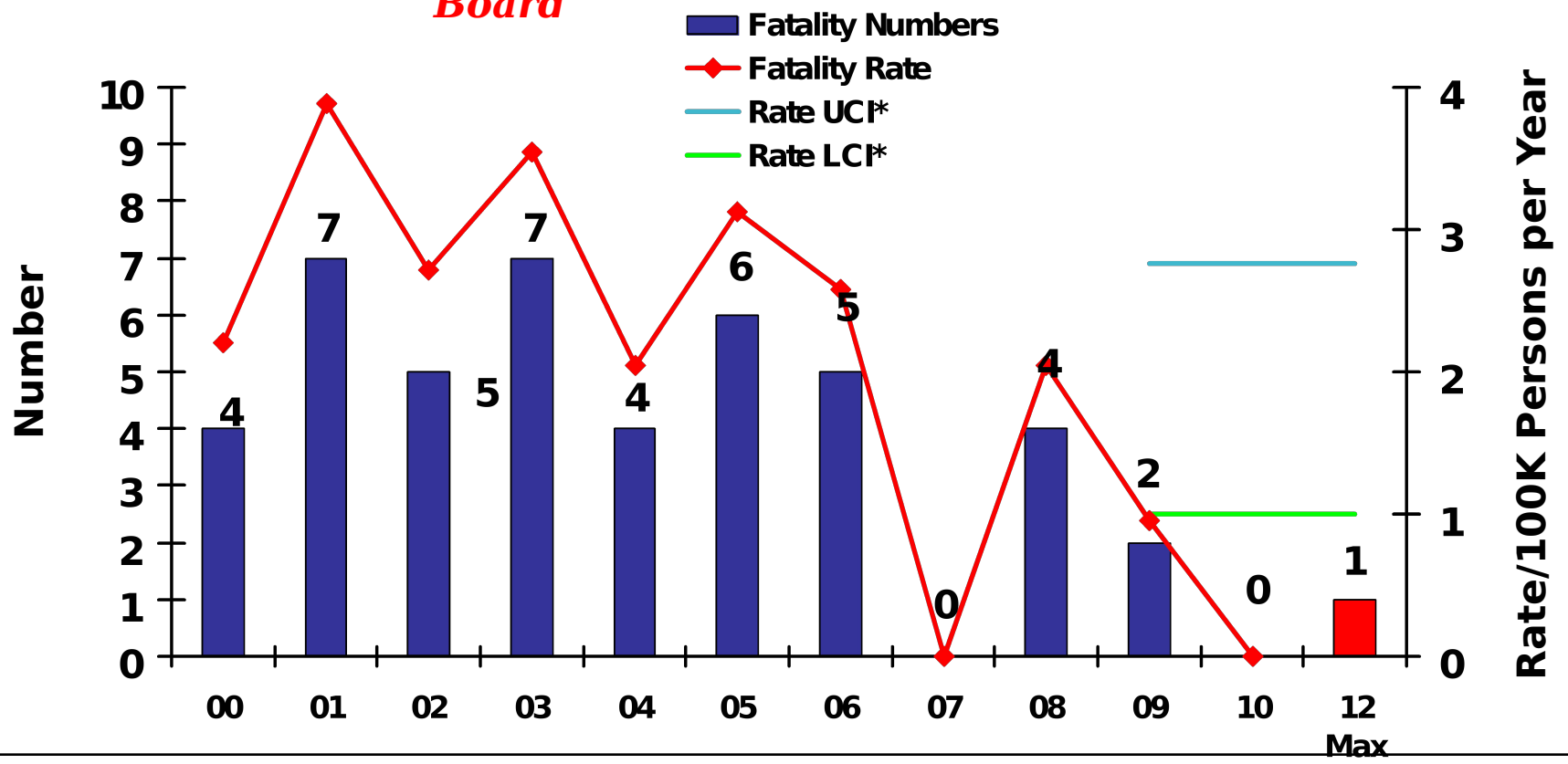
20 May 10

20 May 09

CLASS A MISHAPS/MISHAP RATE FY COMPARISON: 7 / 5.07
2 / 1.48
FY09 MISHAPS/MISHAP RATE: 5 / 2.36
10-YEAR AVERAGE (FY00-09) MISHAPS/MISHAP RATE: 11.7 / 6.08

Physical Training Fatalities

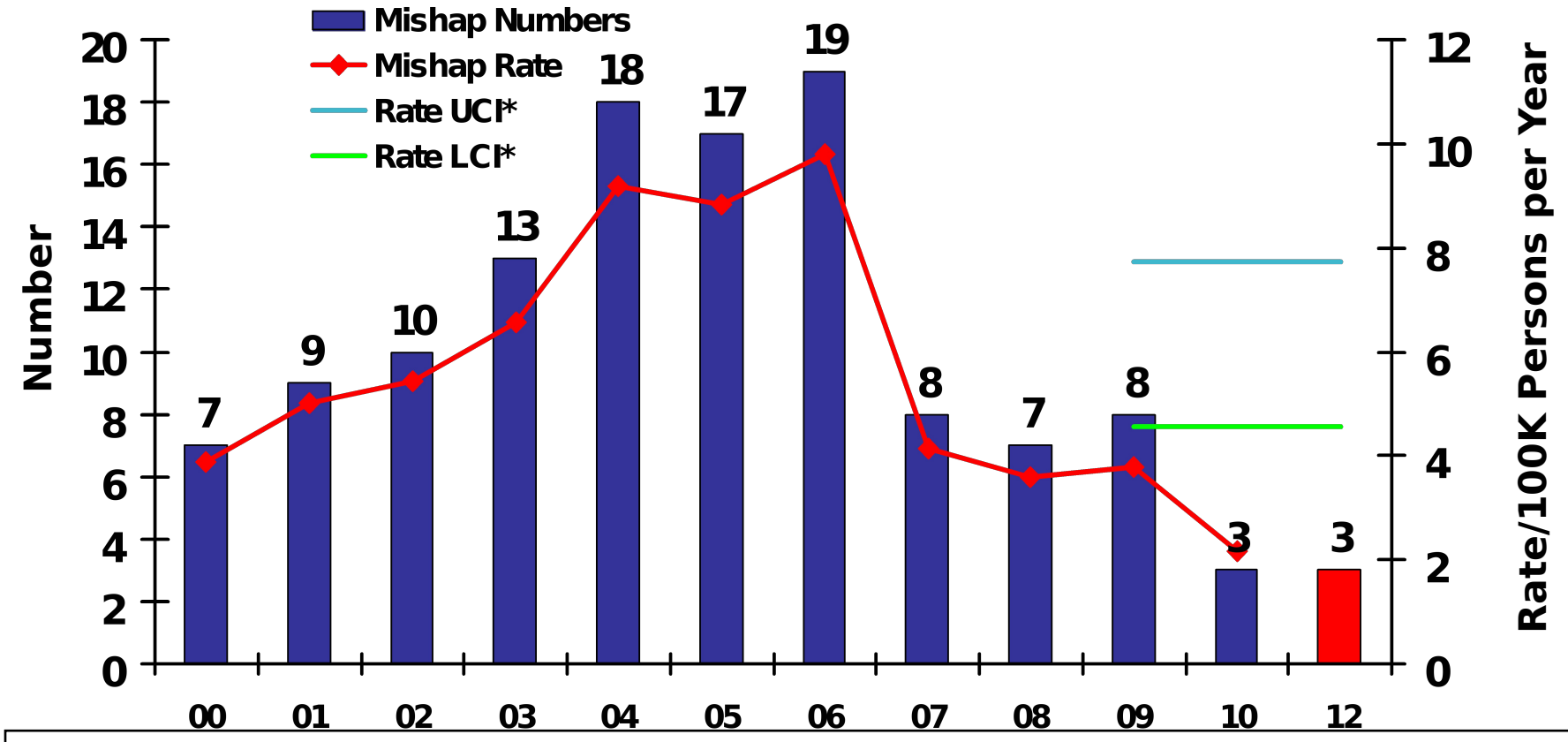
Executive Force Preservation Board



	20 May 10	20 May 09
FATALITIES/FATALITY RATE FY COMPARISON :	0 / 0.00	0 / 0.00
FY09 FATALITIES/FATALITY RATE :	2 / 0.95	
10-YEAR AVERAGE (FY00-09) FATALITIES/FATALITY RATE:	4.4 / 2.29	

Class-A On-Duty Motor Vehicle Mishaps

Executive Force Preservation Board



20 May 10 **20 May 09**

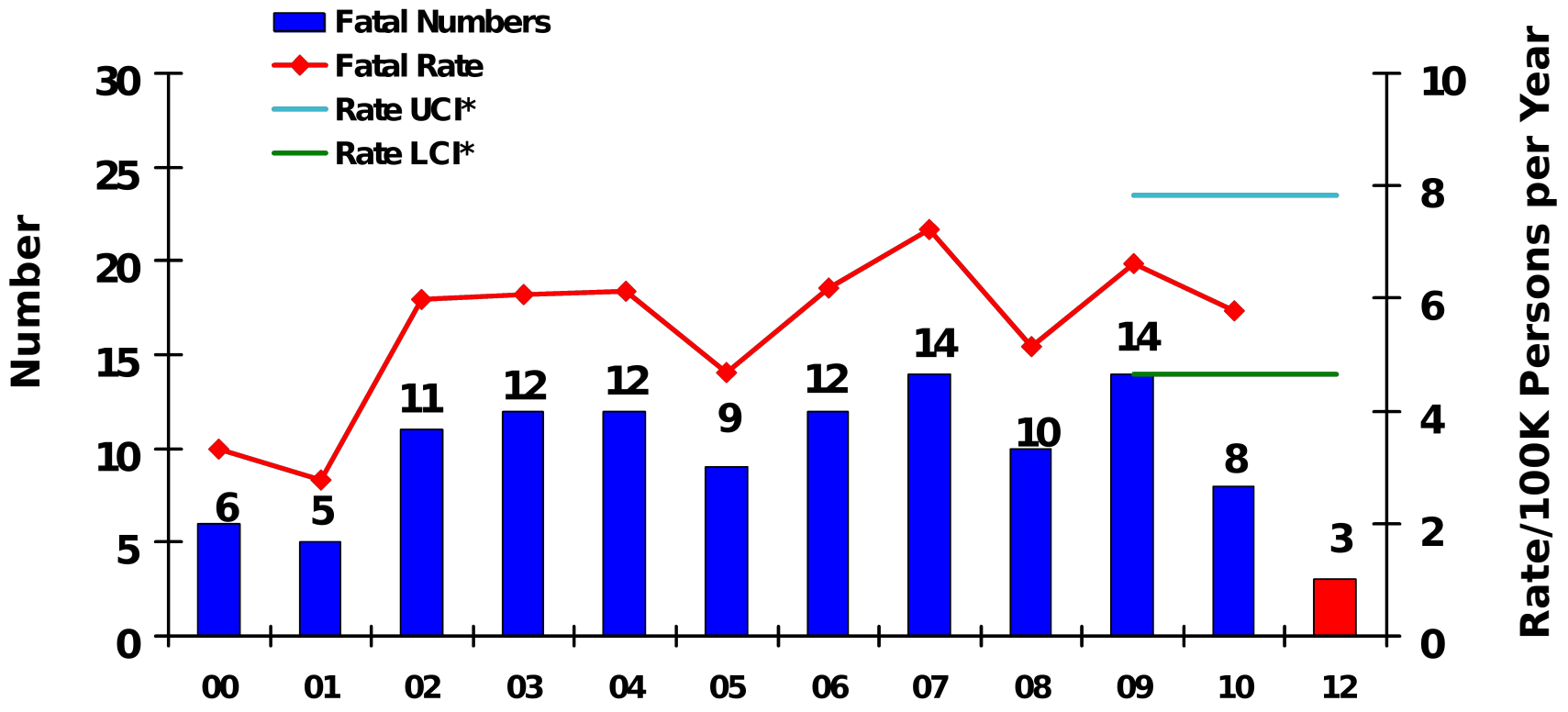
CLASS A MISHAPS/MISHAP RATE FY COMPARISON: 3 / 2.17 5 / 3.71

FY09 MISHAPS/MISHAP RATE: 8 / 3.78

10-YEAR AVERAGE (FY00-09) MISHAPS/MISHAP RATE: 11.6 / 6.03

Off-Duty/Recreational Fatalities

Executive Force Preservation Board



20 May 10 **20 May 09**

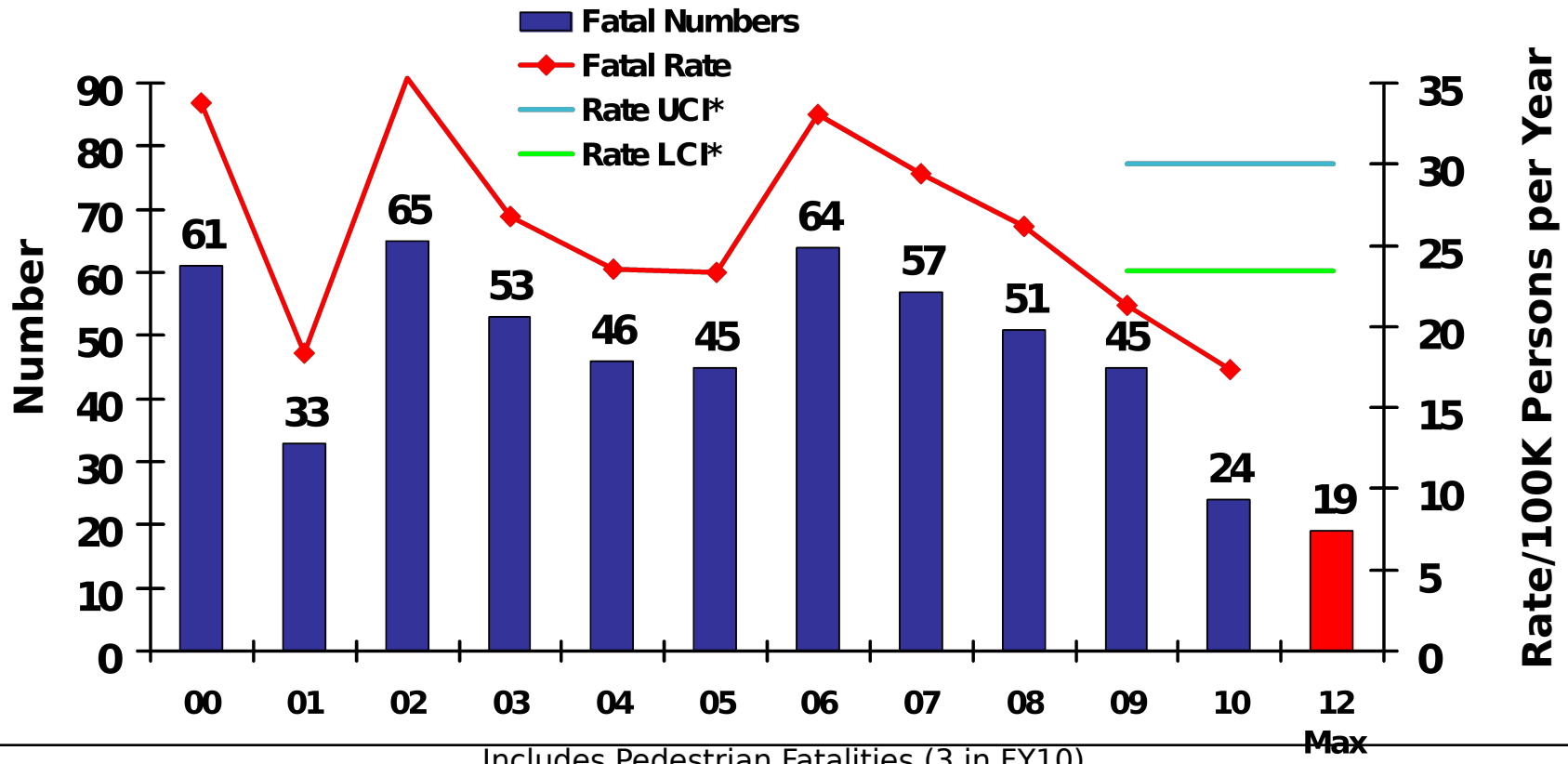
CLASS A FATALITIES/FATALITY RATE FY COMPARISON: 8 / 5.79
9 / 6.68

FY09 FATALITIES/FATALITY RATE: 14 / 6.62

10-YEAR AVERAGE (FY00-09) FATALITIES/FATALITY RATE: 10.5 / 5.46

Total PMV Fatalities

Executive Force Preservation Board



Includes Pedestrian Fatalities (3 in FY10)

20 May 10 **20 May 09**

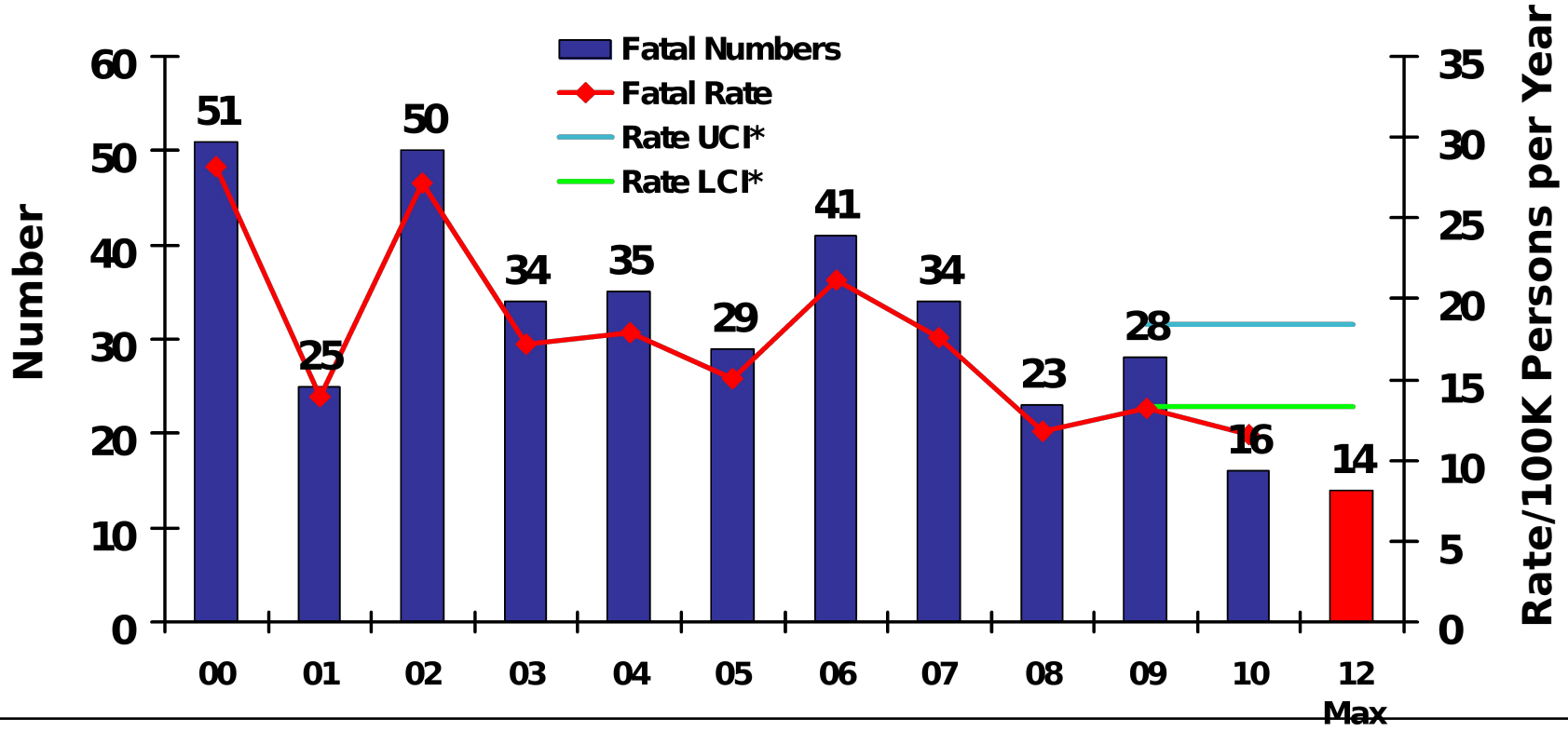
CLASS A FATALITIES/FATALITY RATE FY COMPARISON: 24 / 17.37 30 / 23.10

FY09 FATALITIES/FATALITY RATE: 45 / 21.27

10-YEAR AVERAGE (FY00-09) FATALITIES/FATALITY RATE: 52 / 27.03

4-Wheel PMV Fatalities

Executive Force Preservation Board



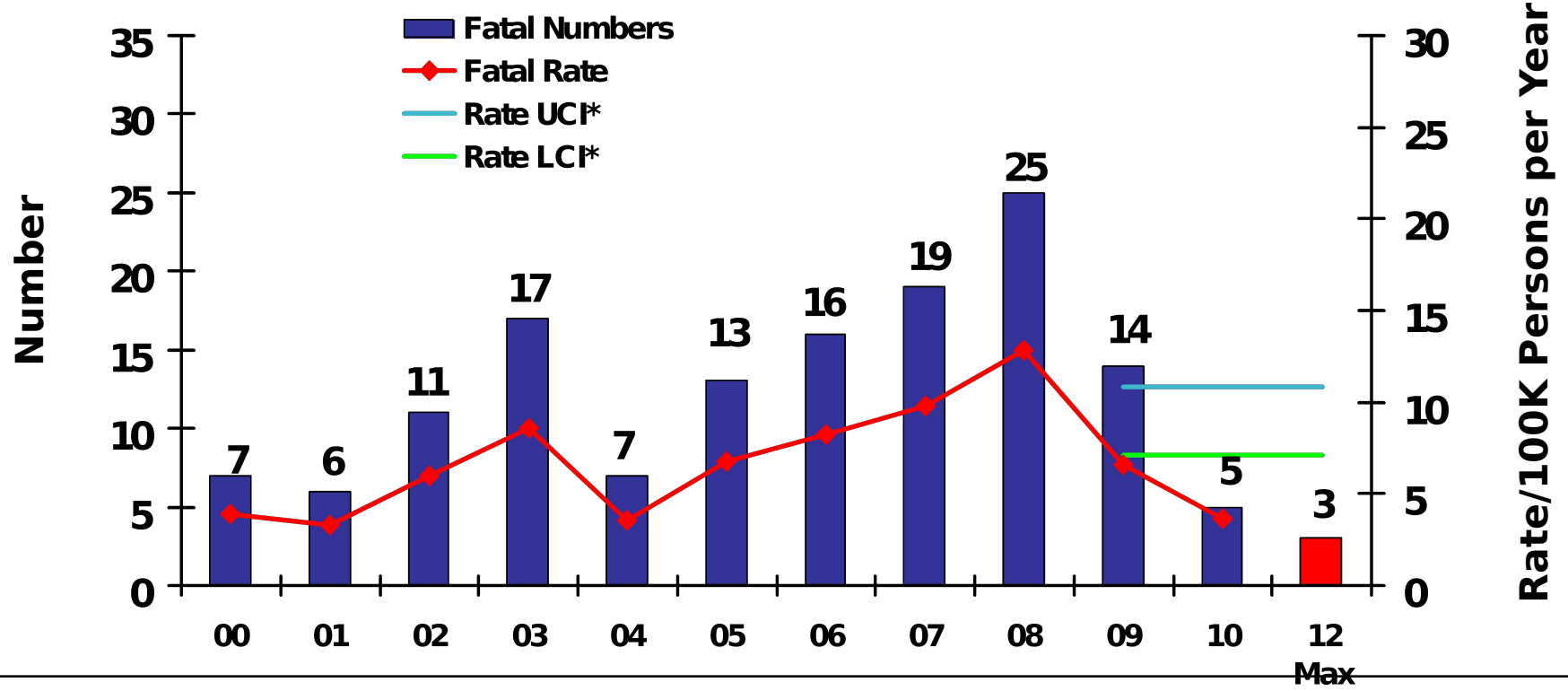
20 May 10

20 May 09

CLASS A FATALITIES/FATALITY RATE FY COMPARISON: 16 / 11.58
19 / 14.10 FY09
FATALITIES/FATALITY RATE: 28 / 13.24
10-YEAR AVERAGE (FY00-09) FATALITIES/FATALITY RATE: 35 / 18.19

2-Wheel PMV Fatalities

Executive Force Preservation Board



20 May 10 **20 May 09**

CLASS A FATALITIES/FATALITY RATE FY COMPARISON: **5 / 3.62** **11 / 8.16** **FY09**

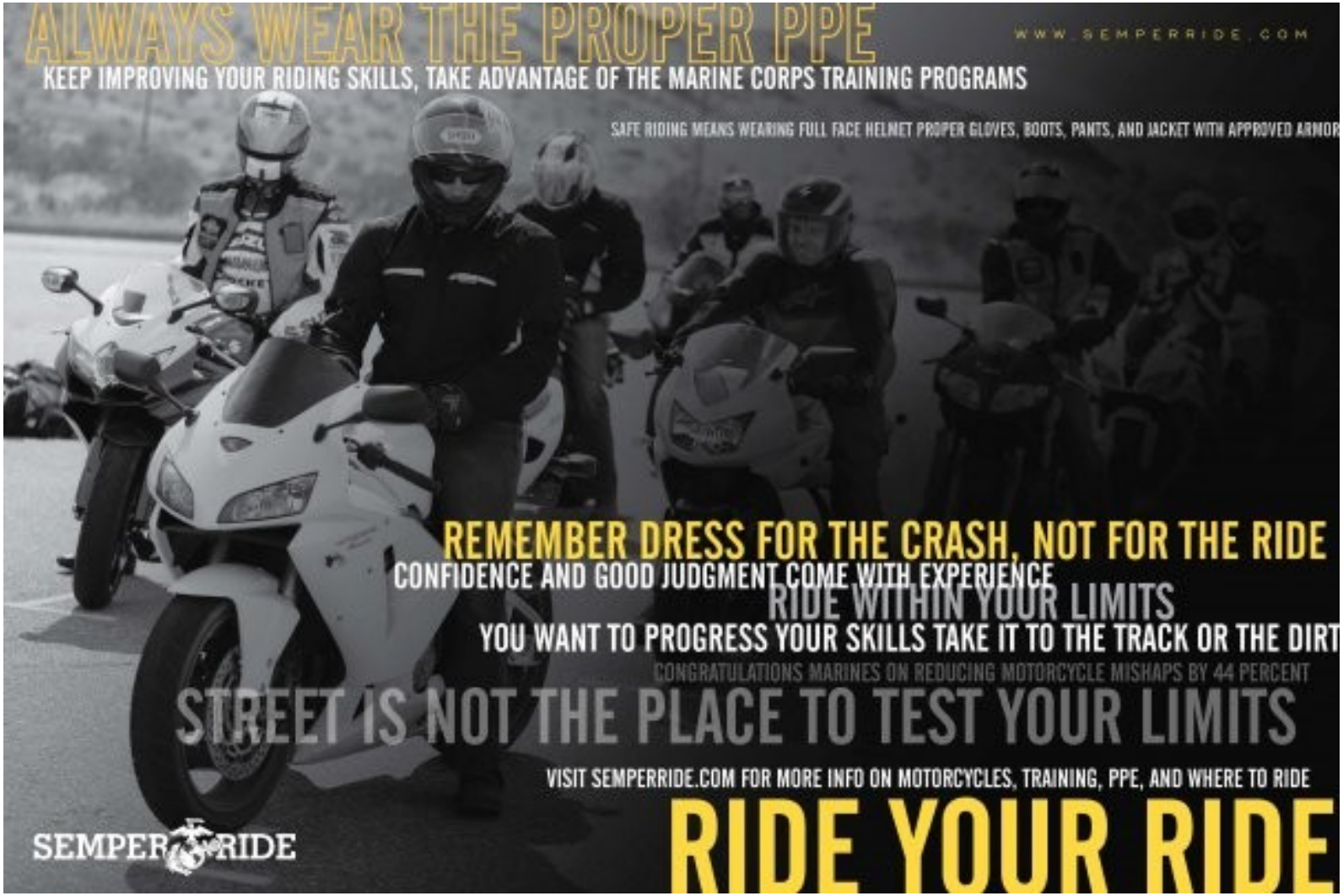
FATALITIES/FATALITY RATE: **14 / 6.62**

10-YEAR AVERAGE (FY00-09) FATALITIES/FATALITY RATE: **13.5 / 7.02**

Motorcycle Update

Motorcycle Successes

Executive Force Preservation


ALWAYS WEAR THE PROPER PPE
WWW.SEMPERRIDE.COM
KEEP IMPROVING YOUR RIDING SKILLS, TAKE ADVANTAGE OF THE MARINE CORPS TRAINING PROGRAMS
SAFE RIDING MEANS WEARING FULL FACE HELMET PROPER GLOVES, BOOTS, PANTS, AND JACKET WITH APPROVED ARMOR
REMEMBER DRESS FOR THE CRASH, NOT FOR THE RIDE
CONFIDENCE AND GOOD JUDGMENT COME WITH EXPERIENCE
RIDE WITHIN YOUR LIMITS
YOU WANT TO PROGRESS YOUR SKILLS TAKE IT TO THE TRACK OR THE DIRT
CONGRATULATIONS MARINES ON REDUCING MOTORCYCLE MISHAPS BY 44 PERCENT
STREET IS NOT THE PLACE TO TEST YOUR LIMITS
VISIT SEMPERRIDE.COM FOR MORE INFO ON MOTORCYCLES, TRAINING, PPE, AND WHERE TO RIDE
SEMPER RIDE
RIDE YOUR RIDE

Leadership-Training-Awareness

Motorcycle Training Stats

Executive Force Preservation Board

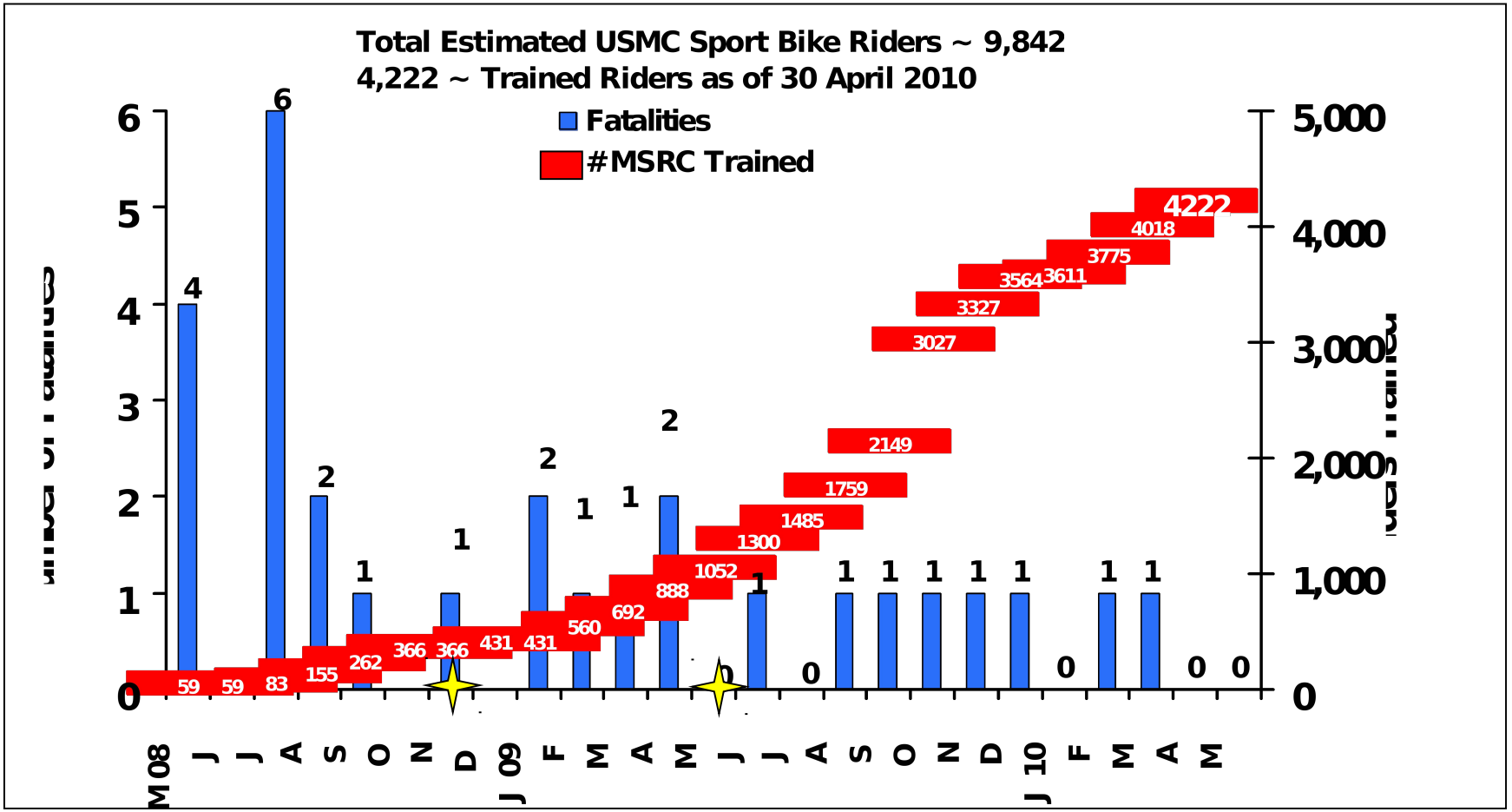
- Marines Completing BRC
  - 4,968 FY09
  - 2,254 Oct-Apr FY10

- Marines Completing ERC
  - 2,391 FY09
  - 1,466 Oct-Apr FY10

- Marines Completing MSRC
  - 3,979 Inception (May 2008) through 30 April 2010
  - Recent throughput 300-400 per month; Peak 700+
  - 16% No-Shows (**Decreasing**)
  - No-Show Seats typically filled by walk-ins and stand-bys

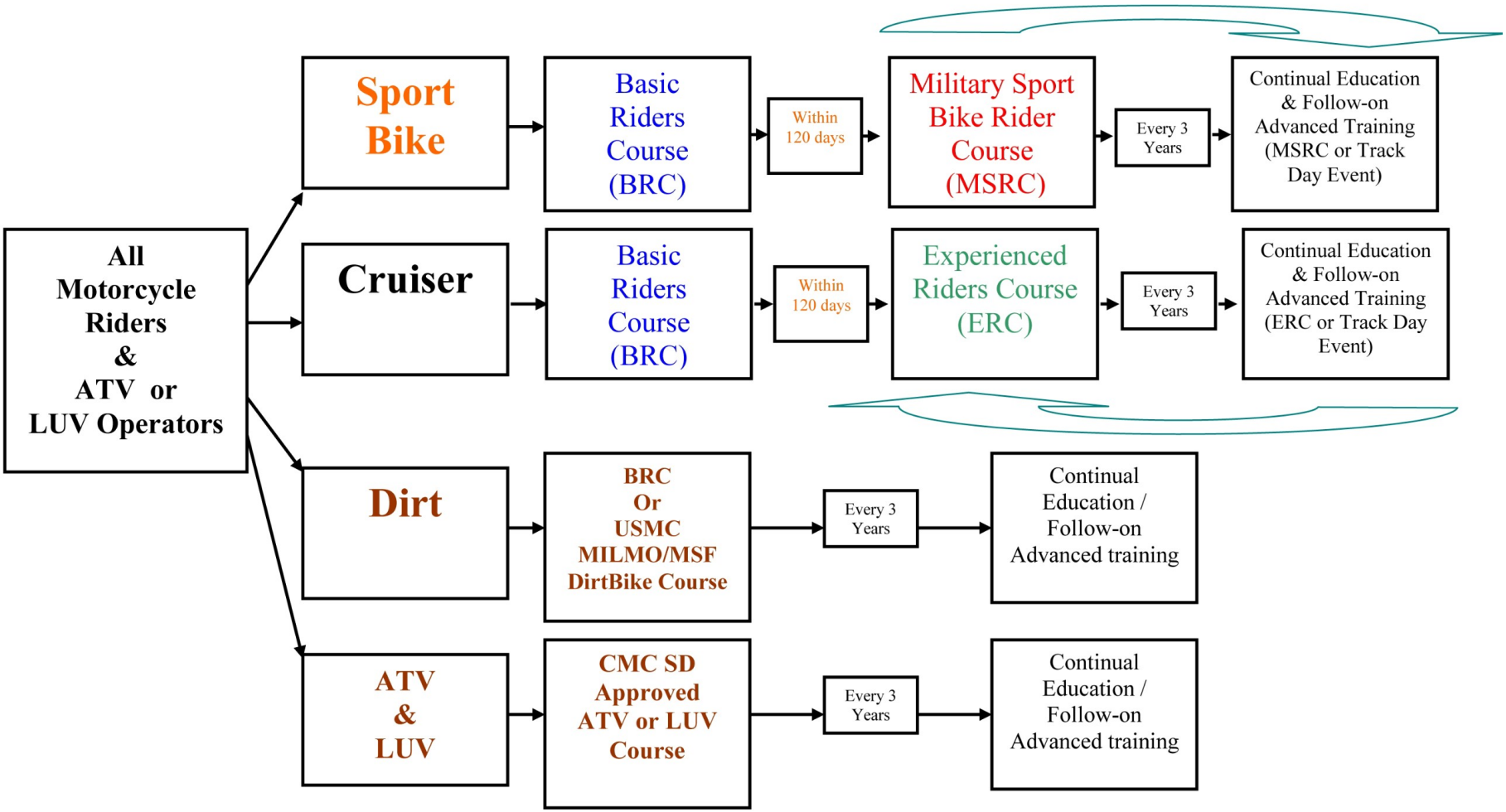
Fatality Stats & MSRC Training

Executive Force Preservation Board



Training Continuum

Executive Force Preservation


All Motorcycle Riders & ATV or LUV Operators
Sport Bike
Basic Riders Course (BRC)
Within 120 days
Military Sport Bike Rider Course (MSRC)
Every 3 Years
Continual Education & Follow-on Advanced Training (MSRC or Track Day Event)
Cruiser
Basic Riders Course (BRC)
Within 120 days
Experienced Riders Course (ERC)
Every 3 Years
Continual Education & Follow-on Advanced Training (ERC or Track Day Event)
Dirt
BRC Or USMC MILMO/MSF DirtBike Course
Every 3 Years
Continual Education / Follow-on Advanced training
ATV & LUV
CMC SD Approved ATV or LUV Course
Every 3 Years
Continual Education / Follow-on Advanced training

Embracing Riders with Effective, Appealing & Sustainable Training

Motorcycle Training Codes

Executive Force Preservation Board

- A2 = Driver Awareness (Alive@25, AAA-DIP, ETC)
- A3 = Owner or Rider of ATV
- A4 = ATV Riders Course
- ML = Motorcycle endorsement on drivers license.
- MT = Owner Or Rider Of Standards, Cruisers, And Touring Bikes
- MO = Owner or Rider of Other (Scooters, Can Ams, street legal dirt bikes and other street legal types requiring vehicle registration)
- MS = Owner Or Rider Of Sport Bike
- MX = Owner Or Rider Of Dirt Bike - Off Road Only
- M1 = Motorcycle Basic Rider Course (BRC)
- M2 = Motorcycle Military Sport Bike Riders Course (MSRC)
- M3 = Motorcycle Experienced Riders Course (ERC)
- M4 = Motorcycle Advanced Training - Mentor (MATM)
- M5 = Motorcycle Instructor
- M6 = Motorcycle Dirt Bike Course (MSF DBS OR MILMO)

TMS shows 1403 Marines as riders/owners of Sport Bikes (Code MS) and 2442 Marines having taken MSRC (Code M2).

Training Codes on MCTFS to support Training Continuum

Advanced Rider Track Days (ARTDs)

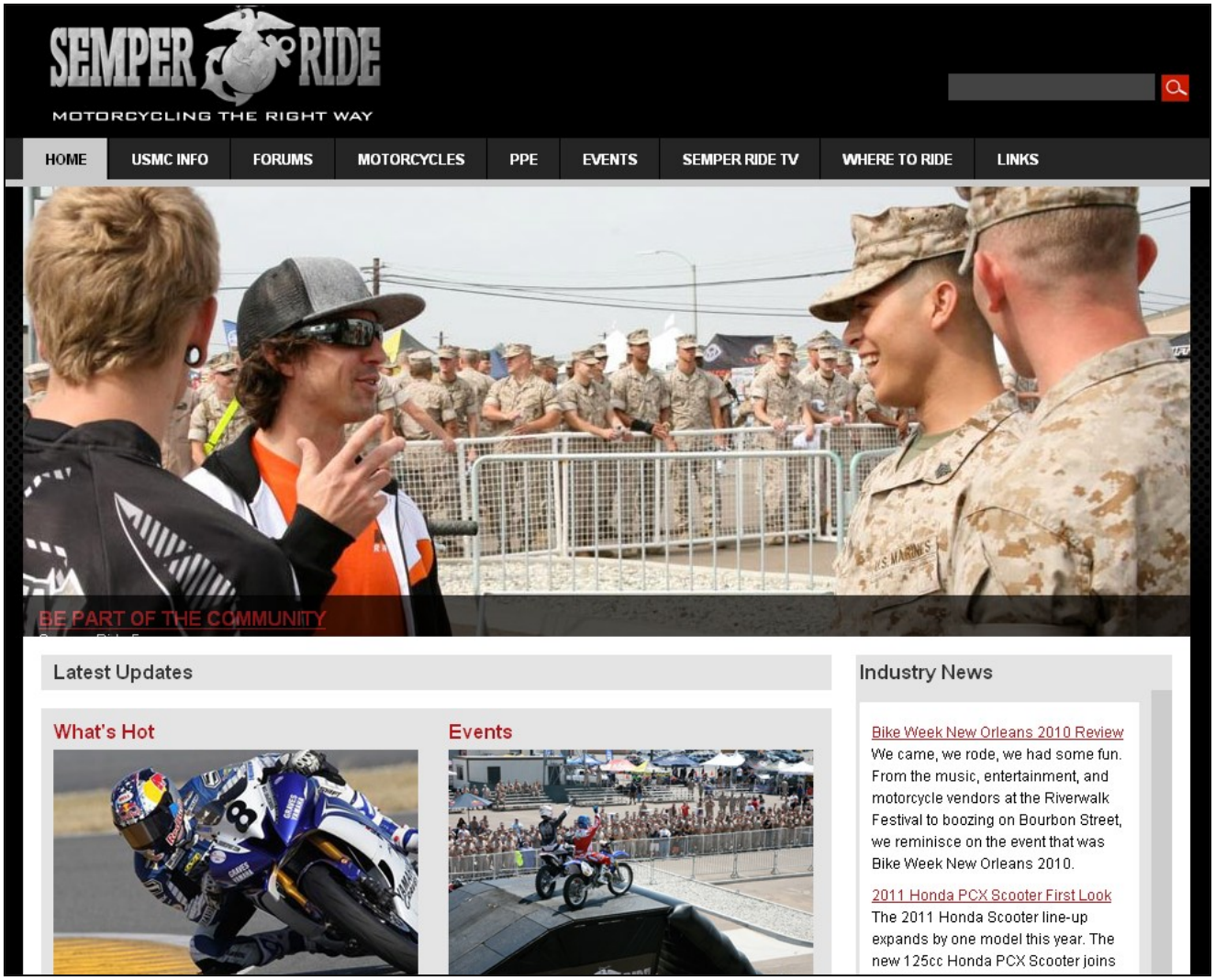
Executive Force Preservation Board

- Controlled venue for riders to explore limits of their motorcycle & personal capabilities—promotes awareness
- Provides a place to identify and correct poor riding habits and receive real-time mentoring by trained coaches.
- Using contract training providers & local base instructors
- Coordinated between Clubs & Traffic Safety Managers
- California Superbike School ARTD Coach Training
- ARTDs are Helping to Save Lives!

SemperRide.com

Executive Force Preservation

- Events
- Training Info
- Bike Info
- PPE Info
- Where to Ride
- Facebook Site
- Peer-to-Peer Mentoring
- Forums

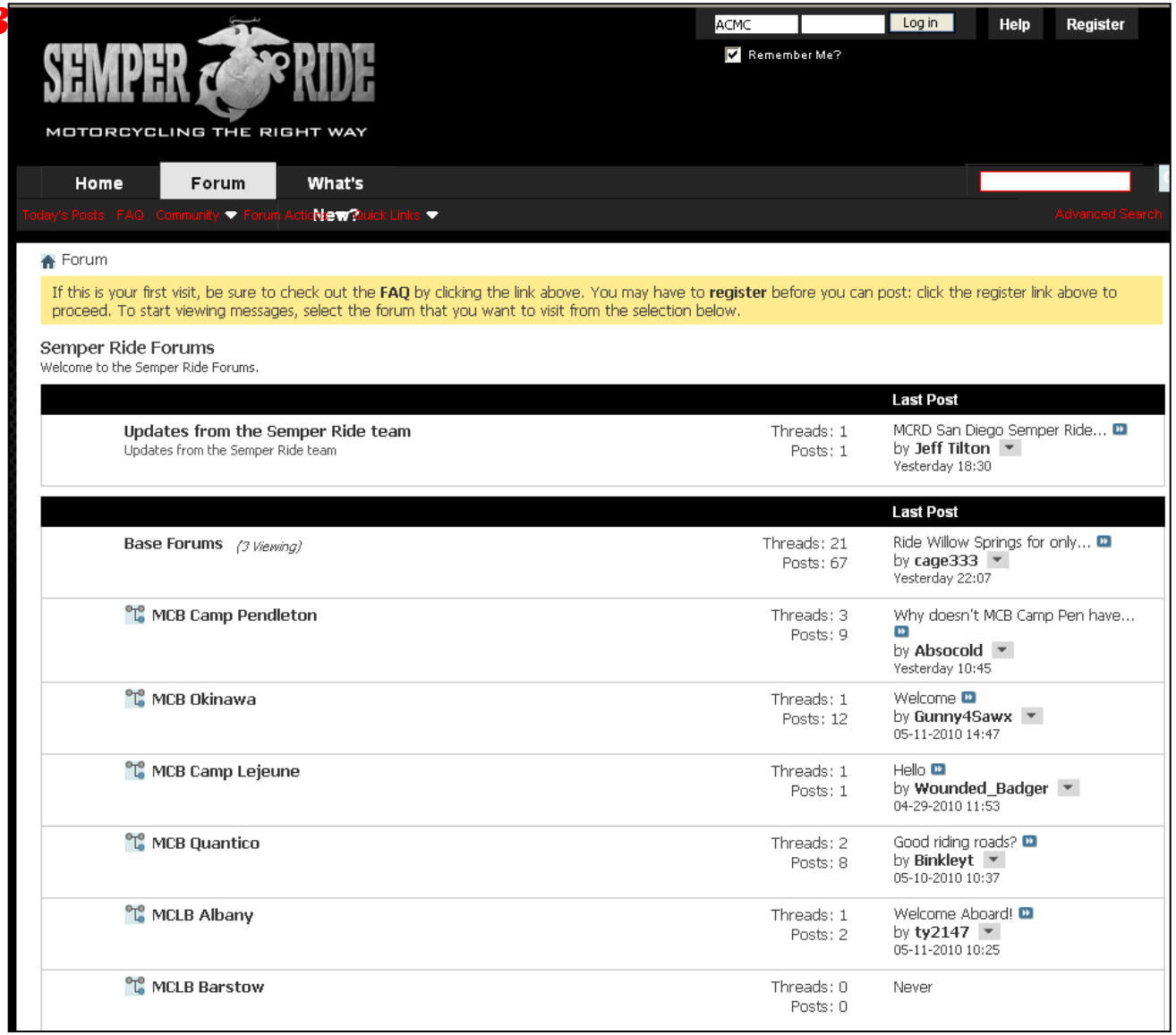

SEMPER RIDE
MOTORCYCLING THE RIGHT WAY
HOME
USMC INFO
FORUMS
MOTORCYCLES
PPE
EVENTS
SEMPER RIDE TV
WHERE TO RIDE
LINKS
BE PART OF THE COMMUNITY
Latest Updates
What's Hot
Events
Industry News
Bike Week New Orleans 2010 Review
We came, we rode, we had some fun. From the music, entertainment, and motorcycle vendors at the Riverwalk Festival to boozing on Bourbon Street, we reminisce on the event that was Bike Week New Orleans 2010.
2011 Honda PCX Scooter First Look
The 2011 Honda Scooter line-up expands by one model this year. The new 125cc Honda PCX Scooter joins

Awareness & Mentoring

SemperRide.com—the Forums

Executive Force Preservation B

- By Base
  - Club Info
  - Ride Info
  - Training Info
  - Bike questions
- By Bike Type
- By Riding Community



Motorcycle Way-Forward

Executive Force Preservation Board

- Maintain Engaged **Leadership** and Unit Clubs
- Adhere to the **Training** Continuum and populate Training Codes in MCTFS/MOL
- Continued Contract-provided **Training**
- Continued Advanced Rider Track Days
- Continued PPE Coupons
- Continued SemperRide Events for **Awareness**
- Iterative Development of SemperRide.com

Safety Initiative Costs

Col Paul Fortunato
Director, Safety Division

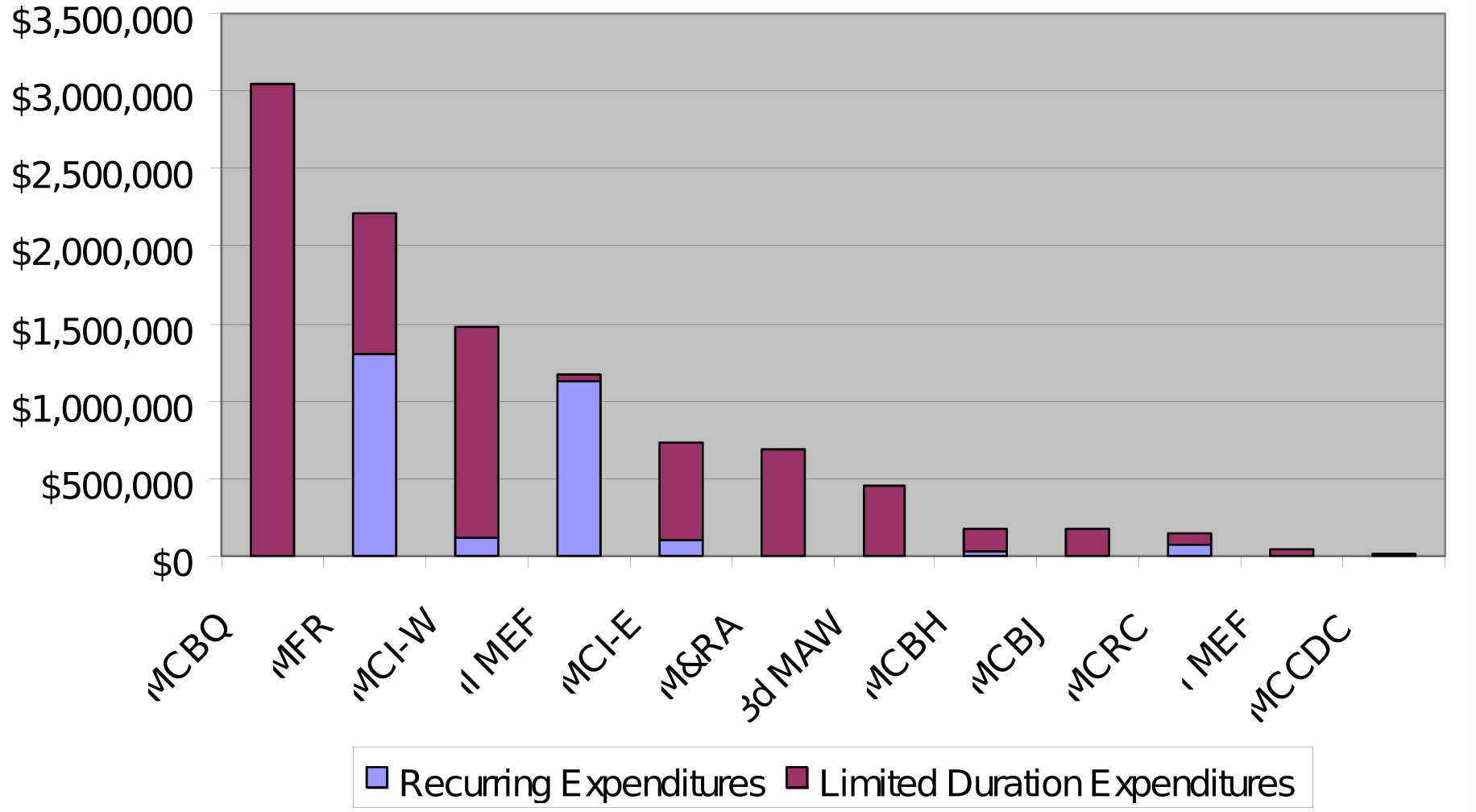
Evolution of Safety Funding

Executive Force Preservation Board

- 2002: Installations provided limited funding for motorcycle training vouchers and/or hiring local instructors
- 2005: TSS experimentation; Command funded
- 2005: Standardized Ground Safety for Marines training; Partial Command funded
- 2008: SD enters into a Navy/USMC centrally funded training contract (Traffic Safety/Recreational Off-Duty Safety
(TS/RODS) Contract)
- 2008: ESB directed NCO Suicide Prevention Training Program started; TAD costs Command funded
- 2009: Track Day experimentation; Command funded
- 2009: MROC approved structure & funding for Tactical Safety Specialists (civilian/military mix)

Safety Expenditures Since FY06

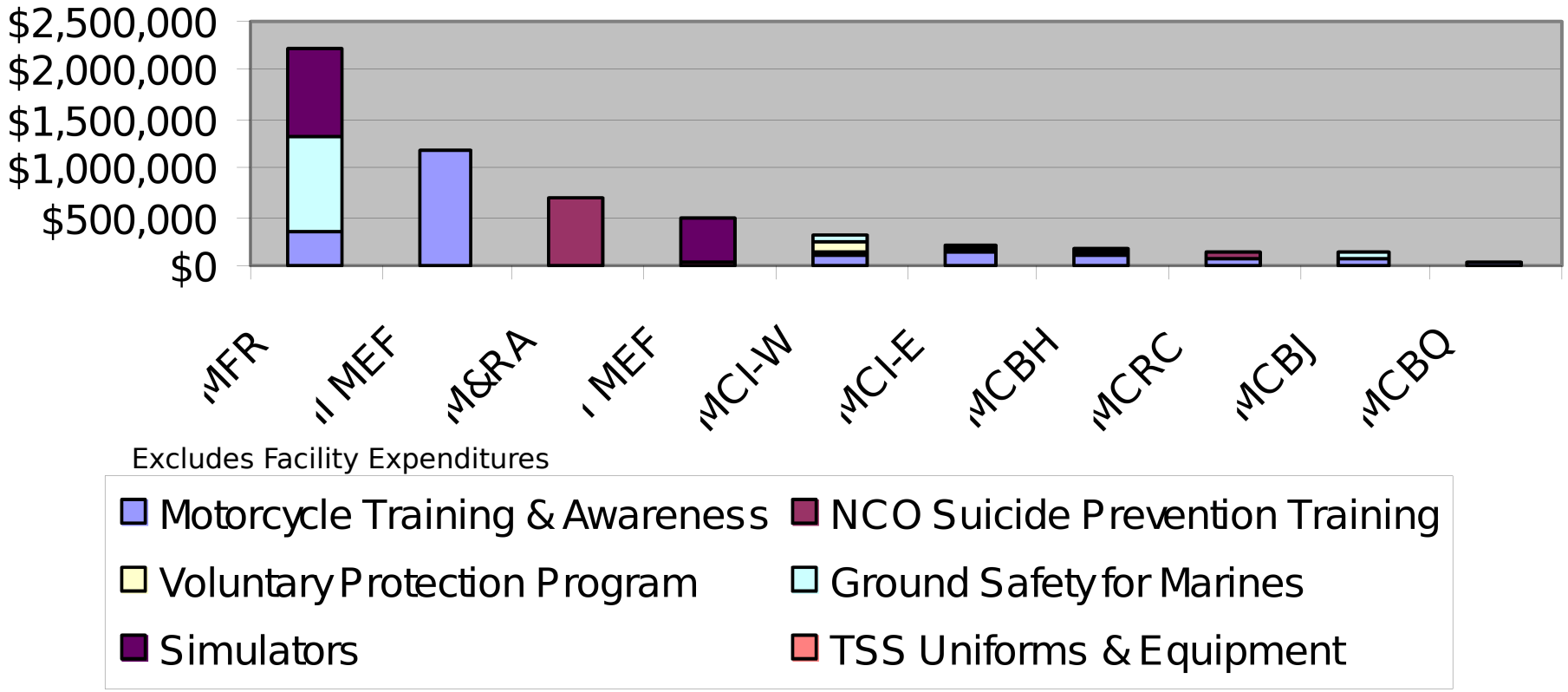
Executive Force Preservation



Plus…approximately $21 Million expended by HQMC since FY06

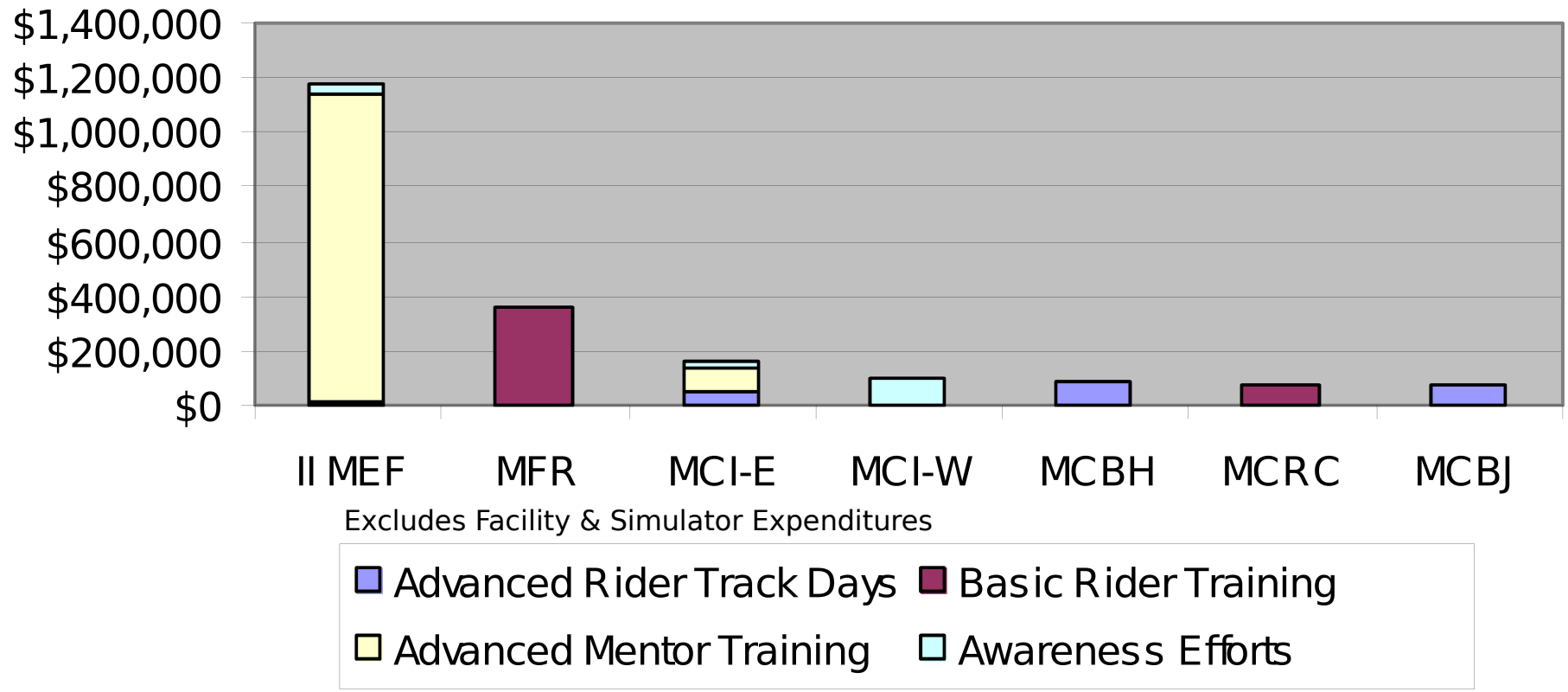
Expenditures by Category since FY06

Executive Force Preservation Board



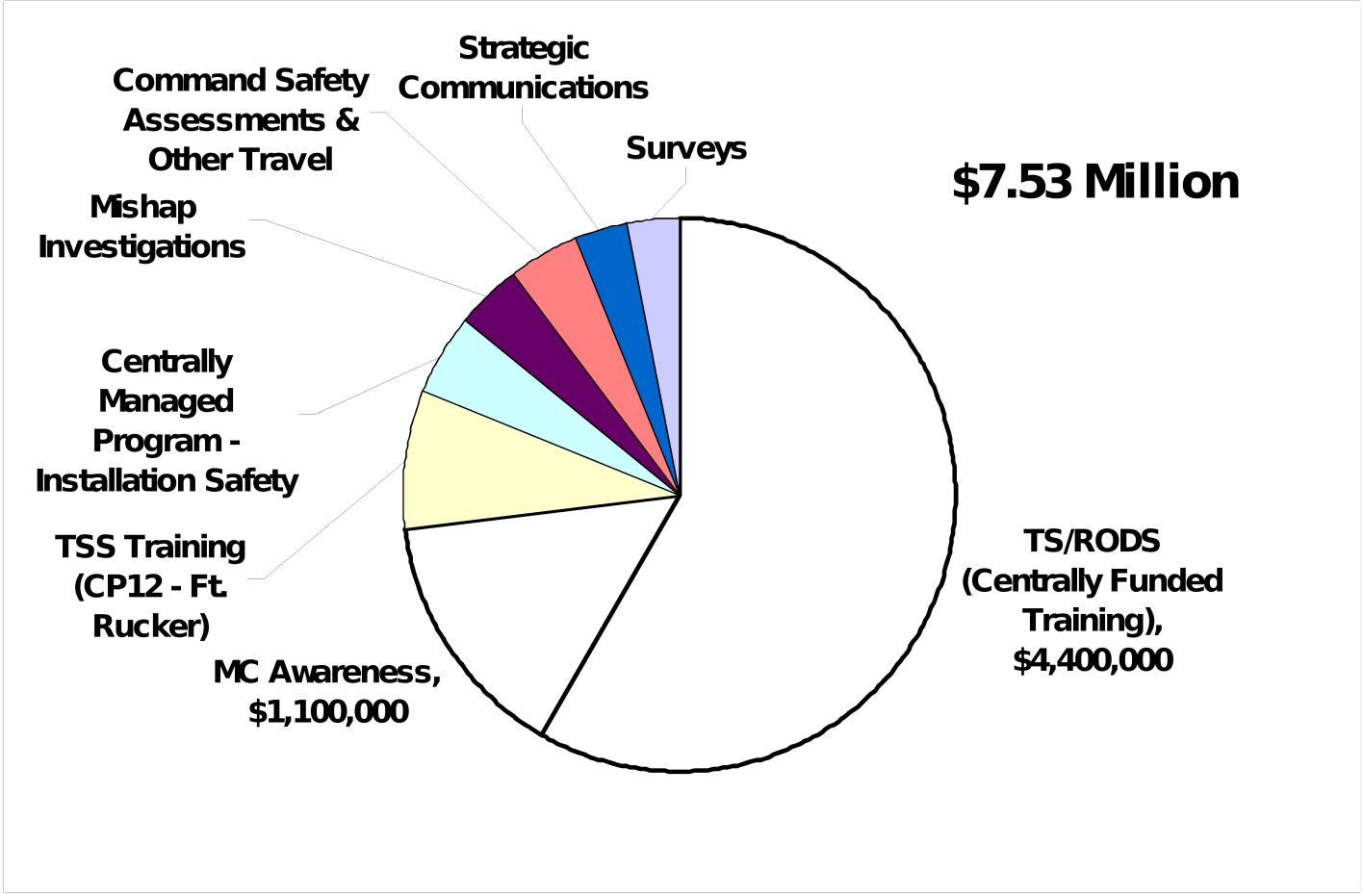
Motorcycle Expenditures since FY06

Executive Force Preservation Board



Safety Division Expenditures in FY10

Executive Force Preservation Board



TS/RODS & Awareness Funding started FY08

Future of Command Safety Expenditures

- Majority of Safety Expenditures are not recurring
- Relief in beginning in FY11 for:
  - TSS (~$5.4 million)
    - Payroll for 54 new TSSs
    - Centrally funded training
    - Other Miscellaneous Costs (NMCI Seats, TAD, etc.)
  - Ground Safety for Marines – centrally funded by TECOM in PR11
- More Advanced Rider Track Days & Advanced Training funded by TS/RODS Contract
- Commands will need to continue to fund advanced mentor training (e.g., AMOS)
- Recurring requirement for commands to train NCO Suicide Prevention Training Program Master Trainers

Driver's License Record Monitoring Program Update

Maj Trace Jenkins
Ground Safety Branch, Safety Division

Bottom Line

- Pilot produced mixed-results:
  - Some ‘new’ information provided to leaders ➔ usually administrative issues with license: info used to discover if “there was more to a story”
  - Few identified as “High Risk” really were (dated info)
  - PII concerns
  - Need more states to participate: ~30% of Marines not included
- Only 6 of 22 survey respondents agreed the program should be adopted Marine Corps-wide
- Recommend working with DC, I&L to refine program and use to augment or replace the current tactical licensing records check requirement

April Statistics

Executive Force Preservation Board

USMC Beaufort: Statistical Summary	Records returned	Drivers with "Clean" Records	Drivers with 1+ Citations	Drivers w/ Motorcycle Licenses	High Risk Drivers				Totals	
					Invalid, Suspended Licenses	Alcohol or Drug Offenses	Drivers w/ 3+ Citations	Total High Risk Drivers	Total Citations	New Citations this Period
CLC-23	26	12	14	10	-	1	1	2	18	1
H&HS	362	191	171	68	8	9	48	53	366	35
MCAS	-	-	-	-	-	-	-	-	-	-
MACS-2	6	1	5	1	-	-	1	2	8	1
MAG-31	63	36	27	10	-	2	8	8	57	4
MALS-31	305	161	144	69	8	4	43	51	315	33
MWSS-273	295	164	131	62	7	5	33	39	296	30
VMFA-115	-	-	-	-	-	-	-	-	-	-
VMFA-122	138	78	60	31	5	3	12	15	122	13
VMFA-251	132	71	61	21	5	2	15	20	124	17
VMFA-312	131	62	69	38	9	3	16	24	145	15
VMFA(AW)-224	121	63	58	32	-	7	16	18	135	35
VMFA(AW)-533	-	-	-	-	-	-	-	-	-	-
Total	1,579	839	740	342	42	36	193	232	1,586	184
		53%	*47%*	*22%*	*3%*	*2%*	*12%*	*15%*		

Benefits & Concerns

- Benefits
  - Highlights Marines with expired licenses: command can work with these Marines to correct situation
  - Uncovers previously unknown “administrative” license issues
  - Potential to highlight emerging problems
- Concerns
  - PII provided to contractor
  - Invasion of privacy
  - “High Risk” label not accurate
  - Dated information clouds the picture
  - Nine non-participating states

Way-Ahead

- Necessary Program Improvements
  - Filter out oldest records
  - Discuss more prescriptive response
  - Rename “High Risk” to more accurately reflect category
  - Stand-up PII WG to ensure PII concerns are fully addressed/mitigated in future efforts
  - Ensure all states included in program
- Funding
  - Not programmed in POM-12
  - Funding for a limited-scale deployment questionable
- Use to augment/replace current tactical licensing records check requirements

Tactical Safety Specialists Update

LtCol Mike Miller

Ground Safety Branch Chief, Safety Division

TSS Recap

- 2004/2005: TSS billets established
  - Assigned to the base/station ISO of tenant units
  - Deploying with supported units
- TSS Count: O/H ~ 80 Civilians
- 2009: Executive Safety Board (ESB) approved TSS structure/funding at select O-5/6 commands.
  - MROC Decision Memorandum, 02-2010 approved 162 new billets to be phased in during FY10-13.
  - SNCO Additional Duty Safety Officer Pilot Test at 15 ground battalions (5 per MEF)

MROC Approved Actions

Executive Force Preservation Board

- Phase I (FY10)
  - SNCO TSS Pilot Test
  - Joint Safety Training Course: (2) USMC Instructors
- Phase II (FY11)
  - SNCO TSS Pilot Test – EFPB Decision
  - Place civilian TSSs @ O-6 commands and higher
  - 54 new TSS billets ($3.9 million)
- Phase III (FY12-13)
  - Complete hiring to end state of 261 TSS personnel

SNCO TSS Pilot Test

Executive Force Preservation Board

- 5 SNCOs (E-7/8) from each MEF
  - Joint Service Safety Course, US Army Safety Center
    - January CP-12 class (10-01)
      - 10 attained Certified Safety and Health Specialist (CSHS) certification and 2 earned the additional Occupational Safety/Health Technologist (OSH-T) certification
      - USMC student Average GPA 93.7
    - April CP-12 class (10-02)
      - Remaining 5 SNCOs graduate August 2010
- Measures of Effectiveness
  - Survey CO/XO/SgtMaj, Cmd Climate Survey, HHQ Assessment
  - Continued analysis debrief/decision during 24th EFPB
  - Promotion concern voice by SNCOs

TSS Program Way-ahead

- Phase II (FY11)
  - $3.9 million by provided by P&R for 54 new TSS billets in FY-11
  - 30 billets remain during for FY-12 & 13
  - Billets placement coordinated with gaining commands
    - MARFORs, MEFs, MCCDC, TECOM, MCRC
    - TSS Pilot Test decision impacts future hiring
- Issues
  - Identifying solid SNCO candidates
  - Obtaining supporting training class seats (Army hosted program)
  - Candidates promotion concerns

FY-11 TSS Lay Down

Executive Force Preservation Board

	OH	FY11-13 (Civ)	FY11 (CIV) New Buys
HQMC	3	7	1
MCCDC	20	10	2
MCRC	0	6	2
MARCORBASELANT	24	0	0
MARCORBASEPAC	30	0	0
I MEF	5*	17	15
II MEF	5*	20	15
III MEF	5*	15	12
MARCENT	0	2	2
MARSOC	0	7	5
MARFORRES	3	0	0
TOTAL	95	84	54

* Select Battalion SNCOs (TSS Pilot Program) with CP-12 training

FY11-13 TSS Civ/Mil Mix

Executive Force Preservation Board

	OH	FY11-13 (Civ)	Uniformed TSS	Total
HQMC	3	7	**0**	**10**
MCCDC	20	10	**0**	**30**
MCRC	0	6	**0**	**6**
MARCORBASELANT	24	0	**0**	**24**
MARCORBASEPAC	30	0	**0**	**30**
I MEF	**5***	17	**36**	**58**
II MEF	**5***	20	**34**	**59**
III MEF	**5***	15	**12**	**32**
MARCENT	0	2	**0**	**2**
MARSOC	0	7	**0**	**7**
MARFORRES	3	0	**0**	**3**
TOTAL	95	84	**82***	**261**

* SNCO Additional Duty Safety Officer – TSS Trained

Discussion

Safety vs. Legal Investigations

Col Paul Fortunato
Director, Safety Division

LtCol Leon Francis
Head, Military Law Branch

Investigations

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- Safety
  - Parallel & concurrent with other types
  - SIB, Combat Zone Report, WESS Report
- Legal
  - Line of Duty/Misconduct
  - Litigation Reports
  - CID
  - NCIS
- Fire Loss
- Explosive Reports

Issues

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- Challenges of concurrent Safety & Legal Investigations
  - Safety Investigation vs. prosecution
  - Concerns that criminal conduct discovered after SIB convened and effect of SIB on any subsequent criminal prosecution
  - Dilemma over Primacy of SIB vs criminal prosecution
- Desire to Leave the Commander options
  - Safety Investigation Board, WESS Report, Combat Zone Report
  - Deferring SIB based on Prosecution as possibility or probability?
  - Identify & fix problems to prevent recurrence
- MCO P5102.1B /OPNAVINST 5102.1D Mishap Investigation and Reporting
  - USMC does not grant confidentiality to witnesses of Ground Mishap investigations
  - The SIR remains privileged regardless of whether or not confidentiality promises were made to witnesses

Safety Privilege & Confidentiality

- Safety Investigations are conducted solely to prevent recurrence of mishaps
- Safety Investigation Reports
  - Contents of report are privileged
  - Naval Safety Center is the holder of the privilege
  - Safety Center determines what info would be released from SIR
  - SIR generally not provided to either Trial or Defense Counsel
  - Military Judge would determine relevance of SIR based on in camera review (MRE 506)

Draft DoDI 6055.07

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- If criminal conduct that is causal to the mishap is discovered in the course of conducting a safety investigation, suspend the investigation, preserve the evidence, and immediately notify the safety convening authority and criminal investigative authority.
- The safety investigation convening authority will determine, under the circumstances, whether the safety investigation will proceed.
- As soon as the safety investigators release them, make available to other investigators that factual information and documents that do not contain privileged safety information.

Recommendation

- Convening Authority does not have to wait to start Safety Investigation until cleared by JAG or NCIS investigation
- Safety Investigation should be suspended if/when is criminal conduct is suspected

Discussion

Transition to Behavioral Health Topics

Suicide Cluster Analysis

Peter J Hill, PE CSP
Senior Safety Engineer
Safety Division

Summary

- **Task:** SD perform independent analysis of recent suicide statistics using “mishap investigation approach” to analysis and causation.
- **BLUF:** Suicides and Attempted Suicides were observed to occur in clusters at the division levels, particularly among infantry components.
- **Way Ahead:** Act promptly but discreetly to target awareness campaigns across organizations in a locality following a single event; Consider more in-depth study to validate or refute observations.

The Big Take-Aways

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- News of a suicide event travels on a grapevine that crosses organizational lines; one event can embolden other Marines in the same or neighboring organizations who may be considering suicide.

- Follow any single event with heightened awareness campaign(s) at division/locality level; publicizing of sources of help.

- Work long-term to alter perceptions that seeking counseling is not harmful to career and that counseling is indeed confidential.

Frequency of Multiple Events

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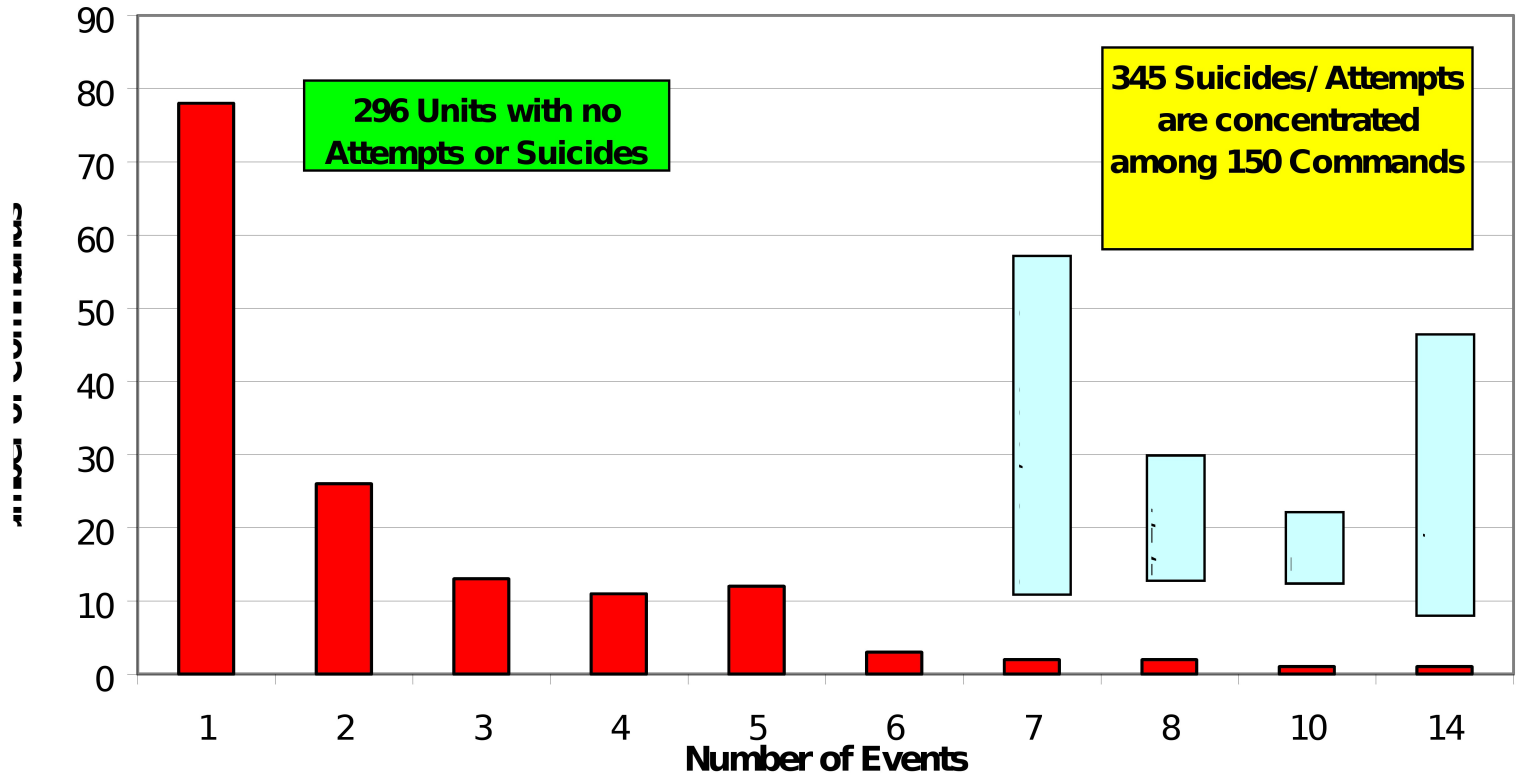
Graph 8:Battalion/Squadron Level Commands with Multiple Suicides and Attempted Suicides n=379



Data Source: USMC Suicide Prevention Program Stats (01J an 2008 through 31 Mar 2010)

Clusters at Division/Group

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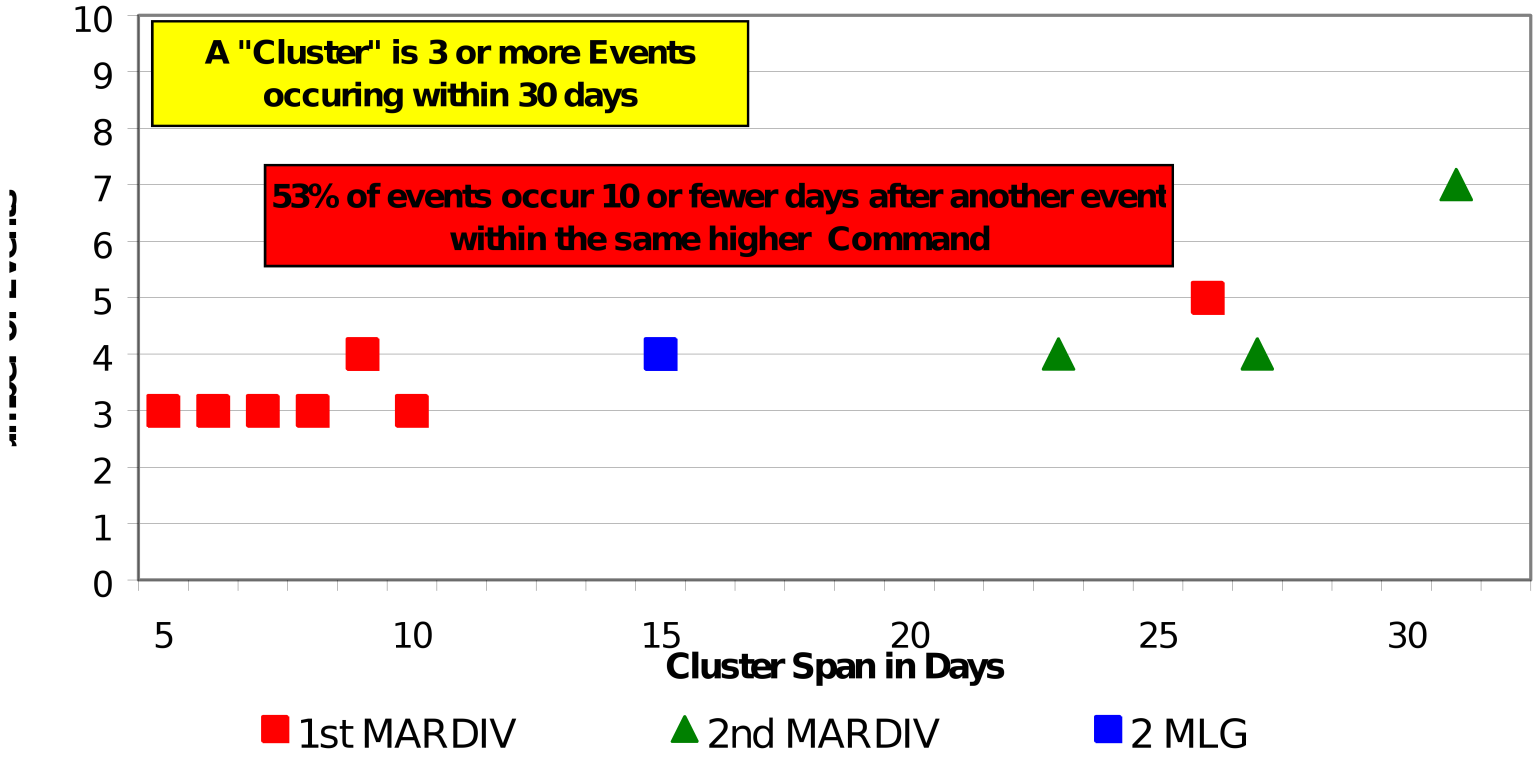
Graph 9:Clustered Suicides and Attempted Suicides at Division/Wing/Group Level Commands n=43 Events



Data Source: USMC Suicide Prevention Program Stats (01Jan 2008 through 31 Mar 2010)

MARSOC Scenario

MajGen Paul Lefebvre
CG, MARSOC

Behavioral Health Issues

MR

Health Services

HS

Member Topics

- I MEF – Resiliency Efforts
- II MEF – Developing Initiatives & Best Practices
- II MEF – Heroes & Healthy Families Program
- III MEF – Engaged Leadership Equals Force Preservation
- MCBJ – Our Greatest Assets
- MARSOC – Cohesion and the Impact on Safety
- MARFORPAC – Religious Ministry Working Group
- MCCDC
- MCRC Force Preservation Issues
- MCBH – Night Riding Training & Utility Terrain Vehicles
- MARFORCOM – Behavior-Based Safety

Executive Session

General Amos